Waiver Sustainability Group Waiting List, Workforce and Budgets Subcommittee December 19, 2011

<u>Charge</u>

The subcommittee was asked to develop recommendations for three primary areas upon which the sustainability of the Ohio IADD waiver system will depend: Waiting List, Workforce and Budgets.

Recommendations

Waiting List

- 1. We recommend having additional data that will provide clarity on:
 - a. Who is waiting (demographics and what service(s) they are receiving presently)
 - b. What they are waiting for (services)
 - c. When they estimate needing the service(s)
 - d. What is the estimated cost of the needed service(s)
 - e. Who and how many are truly un-served versus receiving a service and waiting for a different one, more of the same, or a different funding stream?
- 2. Clarity on what the federal and state requirements are for having and maintaining a waiting list for waiver services

Workforce

- 1. An increase in the waiver rates is needed
- 2. Providers will share their average direct support professional wage and benefit data pre and post waiver rate increase (this will need to be done in compliance with anti-trust regulations)
- 3. Additional data is needed specific to:
 - a. County board direct care staff average wage and turnover
 - b. State Developmental Center direct care staff turnover
- 4. Support creative reimbursement pilots, such as the weekly rate pilot, that may provide model solutions that:
 - a. Move the focus of our system from inputs to outcomes
 - b. Allow providers to be more creative and flexible in designing and implementing outcome-focused interventions
 - c. Provide more budget predictability and sustainability for funders
 - d. Align incentives to influence stakeholder behavior and achieve system outcomes

Budgets

- 1. Determine where the \$883,000,000 in nonmatched funds is being spent
- 2. Maximize funds that are matched while maintaining critical services that are not eligible for federal match (maximum potential increase in funds per person in our system is about 52%)
- 3. Collect and analyze data on cost of services at the system level, to determine adequacy of rates/what services ought to cost (for example and based on August 2011 data, average spent per person per year was \$28,116 is that the right number?)
- 4. Collect data on provider cost of providing Medicaid services including an analysis of the variance in cost to the system for a public provider (DC and county board ADS) versus a private provider.

Respectfully Submitted,

Tom Armstrong, Mark Davis and Sharon Woodrow